

## EXHIBIT 4

Kramer, Sandra

March 25, 2008

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UNITED STATES DISTRICT COURT  
FOR THE DISTRICT OF MASSACHUSETTS

IN RE: PHARMACEUTICAL INDUSTRY MDL NO. 1456  
AVERAGE WHOLESALE PRICE LITIGATION Civil Action:  
01-CV-12257-PBS  
THIS DOCUMENT RELATES TO U.S. Judge Patti B. Saris  
Ex rel. Ven-A-Care of the Florida Magistrate Judge  
Keys, No. 06-CV-11337-PBS Marianne B. Blower

/

The Videotaped Deposition of SANDRA KRAMER,  
Taken at 2860 Eyde Parkway,  
East Lansing, Michigan,  
Commencing at 9:08 a.m.,  
Tuesday, March 25, 2008,  
Before Cynthia A. Chyla, CSR 0092.

202-220-4158

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<p>1 Q. And what was your Bachelor's in?</p> <p>2 A. Also in education and dental hygiene.</p> <p>3 Q. When did you first begin working for</p> <p>4 Michigan Medicaid?</p> <p>5 A. In 1974.</p> <p>6 Q. Was that your first job out of college?</p> <p>7 A. No.</p> <p>8 Q. Okay. Was that your first job in the</p> <p>9 healthcare field?</p> <p>10 A. No.</p> <p>11 Q. Okay. Describe the other jobs that you had</p> <p>12 in the healthcare field before starting with Michigan</p> <p>13 Medicaid in 1974?</p> <p>14 A. I was a dental hygienist.</p> <p>15 Q. Any other positions in the healthcare field?</p> <p>16 A. In high school I was a dental assistant.</p> <p>17 Q. Okay. We don't have to go all the way back</p> <p>18 to high school.</p> <p>19 A. Okay.</p> <p>20 Q. Any others?</p> <p>21 A. Not that I -- I don't recall anything else.</p> <p>22 Q. Okay. And, so, you began working for</p>	<p>1 A. Yes.</p> <p>2 Q. Were you responsible for that beginning in</p> <p>3 1978?</p> <p>4 A. There probably was a short period that I was</p> <p>5 not. I don't exactly remember when I started doing</p> <p>6 pharmacy policy.</p> <p>7 Q. So at least by sometime in the early 1980s</p> <p>8 you were in charge of that area?</p> <p>9 MR. HENDERSON: Objection.</p> <p>10 A. Probably even into 1979.</p> <p>11 BY MR. GABEL:</p> <p>12 Q. Okay. And were you responsible for drug</p> <p>13 payments to providers, at least the policy area, from</p> <p>14 '79 through the time you left in 2000?</p> <p>15 A. Could you define --</p> <p>16 MR. HENDERSON: Objection.</p> <p>17 A. -- responsible?</p> <p>18 BY MR. GABEL:</p> <p>19 Q. I guess better to ask you: What was your</p> <p>20 involvement in -- in the drug payment policies to</p> <p>21 providers under -- who were administering under</p> <p>22 Michigan Medicaid?</p>
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<p>1 Michigan Medicaid in 1974. How long did you work for</p> <p>2 Michigan Medicaid?</p> <p>3 A. I worked for Michigan Medicaid to</p> <p>4 approximately 2000.</p> <p>5 Q. Did you hold the same position from 1974 to</p> <p>6 2000?</p> <p>7 A. No, I did not.</p> <p>8 Q. Okay. What was your first position?</p> <p>9 A. I was a dental health consultant.</p> <p>10 Q. Okay. And what was your second position?</p> <p>11 A. I was a policy analyst.</p> <p>12 Q. When did you take the position as a policy</p> <p>13 analyst?</p> <p>14 A. I believe it was around 1978.</p> <p>15 Q. Could you briefly describe the job</p> <p>16 responsibilities of a policy analysis -- or a policy</p> <p>17 analyst? I'm sorry.</p> <p>18 A. Develop policy, analyze regulations,</p> <p>19 implement policies, evaluate the policies.</p> <p>20 Q. And was one of the policies that you were</p> <p>21 responsible for the drug payment policies to providers</p> <p>22 who were administering under Michigan Medicaid?</p>	<p>1 A. I would at management's direction research</p> <p>2 reimbursement technology -- or research reimbursement</p> <p>3 techniques and make recommendations.</p> <p>4 Q. And were you responsible for that from the</p> <p>5 entire period of sometime in the late '70s-early '80s</p> <p>6 until you left in 2000?</p> <p>7 A. Yes.</p> <p>8 Q. Were you responsible for drafting the</p> <p>9 portion of the state plan that dealt with drug payments</p> <p>10 to providers?</p> <p>11 MR. HENDERSON: Objection.</p> <p>12 MR. MATUS: I'm objecting to your</p> <p>13 question. You're using the term responsible; I think</p> <p>14 it's vague. It's not clear whether this is one of her</p> <p>15 responsibilities, or if you are trying to assert that</p> <p>16 she is principally the principal person responsible</p> <p>17 for --</p> <p>18 BY MR. GABEL:</p> <p>19 Q. Were you the principal person responsible?</p> <p>20 A. I am also confused by that, because it makes</p> <p>21 like -- I feel like it's coming across that that's the</p> <p>22 only thing I did.</p>

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<p style="text-align: right;">Page 34</p> <p>1 Q. No, no, I certainly -- no. I want to focus 2 on that because that is most relevant for our purposes 3 of this litigation, at least in my mind, and I know you 4 had other areas of responsibility, but in that 5 particular area, drug payments to providers under 6 Michigan Medicaid, were you the primary person 7 responsible for that topic?</p> <p>8 A. I still need further clarification on it, 9 the term responsible. Because I mentioned to you 10 before that I would make recommendations for the 11 management team and then it would be their approval, 12 and then I would act upon what they would approve. So 13 it wasn't that I was the sole person; it was more as 14 much as a state government could be more of a 15 collaboration.</p> <p>16 Q. Okay. Were you the individual at Michigan 17 Medicaid who was most -- focused most of your time on 18 that topic area?</p> <p>19 MR. HENDERSON: Objection.</p> <p>20 A. Again, that's unclear, because any other 21 task would be somewhat related to reimbursement, but 22 would not totally be reimbursement issues.</p>	<p style="text-align: right;">Page 36</p> <p>1 long before Ms. Kramer started to work there, and there 2 have been amendments over time. So your reference to 3 the state plan is vague and ambiguous.</p> <p>4 MR. GABEL: Okay.</p> <p>5 MR. HENDERSON: Also lacks 6 specificity.</p> <p>7 BY MR. GABEL:</p> <p>8 Q. Did you help draft amendments to the state 9 plan?</p> <p>10 A. Yes.</p> <p>11 Q. And which amendments to the state plan had 12 you drafted?</p> <p>13 A. They have various numbers related to the 14 state plan, and I would have to look at the state plan 15 to determine the sections. I don't recall the numbers.</p> <p>16 Q. Did you draft any state plan amendments 17 dealing with drug payments to providers?</p> <p>18 A. Yes.</p> <p>19 Q. From the period of 1978 through 2000, was 20 there anyone else aside from you that you're aware of 21 who drafted state plan amendments relating to drug 22 payments to providers?</p>
<p style="text-align: right;">Page 35</p> <p>1 BY MR. GABEL:</p> <p>2 Q. Okay. Did you draft the state plan language 3 that dealt with drug reimbursement to providers?</p> <p>4 A. We --</p> <p>5 MR. HENDERSON: Objection.</p> <p>6 A. That's confusing to me, because --</p> <p>7 BY MR. GABEL:</p> <p>8 Q. Did you draft portions of the state plan?</p> <p>9 MR. HENDERSON: Objection; form.</p> <p>10 A. I would -- I had drafted state plan language 11 before.</p> <p>12 BY MR. GABEL:</p> <p>13 Q. And which portions of the state plan had you 14 drafted previously?</p> <p>15 MR. HENDERSON: Objection to the 16 form.</p> <p>17 A. I would need --</p> <p>18 MR. GABEL: I'm sorry, what's the 19 objection?</p> <p>20 MR. HENDERSON: As I understand it, 21 there probably way back when there was a state plan, 22 probably in the early stages of the Medicaid program,</p>	<p style="text-align: right;">Page 37</p> <p>1 A. I'm uncertain.</p> <p>2 Q. Were you the primary person responsible for 3 drafting those state plan amendments?</p> <p>4 MR. HENDERSON: Objection.</p> <p>5 A. I would think so, but I'm uncertain.</p> <p>6 BY MR. GABEL:</p> <p>7 Q. Have you ever worked for a pharmacy?</p> <p>8 A. No.</p> <p>9 Q. Have you ever worked for a drug 10 manufacturer?</p> <p>11 A. I already addressed that question.</p> <p>12 Q. In any role aside from a consultant. Have 13 you ever been an employee of a drug manufacturer?</p> <p>14 A. No.</p> <p>15 Q. Okay. Never worked for a wholesaler?</p> <p>16 A. No.</p> <p>17 Q. Am I right that you held the position of a 18 policy analyst from 1978 straight to 2000?</p> <p>19 A. Those sound -- yes, those sound like the 20 right dates.</p> <p>21 Q. Okay. Did you work in any particular 22 division of Michigan Medicaid as a policy analyst?</p>

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<p style="text-align: right;">Page 82</p> <p>1 cost."</p> <p>2 Do you see that?</p> <p>3 A. Um-hmm. Yes.</p> <p>4 Q. What did you mean when you stated average</p> <p>5 wholesale prices are generally inflated significantly</p> <p>6 over pharmacy purchase costs?</p> <p>7 MR. HENDERSON: Objection.</p> <p>8 A. It was my understanding that for generic</p> <p>9 drugs that the state would have to set maximum</p> <p>10 allowable cost rates to represent pharmacy costs.</p> <p>11 BY MR. GABEL:</p> <p>12 Q. And did you understand that AWPs did not</p> <p>13 reflect pharmacy costs?</p> <p>14 A. I understood that they were frequently not</p> <p>15 updated, and, yes, we would have to set maximum</p> <p>16 allowable costs.</p> <p>17 Q. And, in fact, you stated they were inflated</p> <p>18 significantly over pharmacy purchase costs; right?</p> <p>19 A. That's what it says, yes.</p> <p>20 Q. Is there anything that you see in this</p> <p>21 affidavit today that you believe was inaccurate now?</p> <p>22 MR. MATUS: She hasn't had a chance</p>	<p style="text-align: right;">Page 84</p> <p>1 pharmacy purchased a drug for and AWP, do you</p> <p>2 understand that to be termed as the spread sometimes?</p> <p>3 A. I didn't at the time that this was written</p> <p>4 or at the time when I was working for the Michigan</p> <p>5 Medicaid program.</p> <p>6 Q. All right. Do you now understand that --</p> <p>7 A. Yeah.</p> <p>8 Q. -- that sometimes is referred to as the</p> <p>9 spread?</p> <p>10 A. Yes.</p> <p>11 Q. Can I refer to that in the deposition today</p> <p>12 and you'll know what I'm talking about?</p> <p>13 A. Yes.</p> <p>14 Q. Okay. Did you understand that the spread</p> <p>15 for generics was larger than the spread for brand name</p> <p>16 drugs?</p> <p>17 A. Yes.</p> <p>18 Q. Okay. What was that understanding based</p> <p>19 upon?</p> <p>20 A. Probably at the time that I was at Michigan</p> <p>21 Medicaid, input from the pharmacists.</p> <p>22 Q. So you would discuss AWP with pharmacists?</p>
<p style="text-align: right;">Page 83</p> <p>1 to read the whole thing. Are you asking her to verify</p> <p>2 every word of this as accurate?</p> <p>3 MR. GABEL: Yes.</p> <p>4 BY MR. GABEL:</p> <p>5 Q. Is there anything that you believe is</p> <p>6 inaccurate about this document?</p> <p>7 MR. MATUS: If you need to look at</p> <p>8 it, Sandy, go ahead.</p> <p>9 A. I think, you know, in the section -- in</p> <p>10 point 9 are generally inflated significantly, and</p> <p>11 looking back on it now my interpretation of</p> <p>12 significant, you know, is that 25 percent, you know, 50</p> <p>13 percent, you know, or is that 1000 percent. I think at</p> <p>14 the time I was thinking that it was greater than the 13</p> <p>15 percent, 13.5 and the 15.1 that I was conveying in</p> <p>16 point 8 related to the brand name drugs.</p> <p>17 BY MR. GABEL:</p> <p>18 Q. Okay. And that's something I'd like to</p> <p>19 discuss.</p> <p>20 Did you understand that the</p> <p>21 difference -- well, let's back up.</p> <p>22 The difference between what a</p>	<p style="text-align: right;">Page 85</p> <p>1 A. Actually, I -- my responsibility included,</p> <p>2 as we mentioned before, setting the MACs.</p> <p>3 Q. Um-hmm.</p> <p>4 A. The state MACs. And as part of that I was</p> <p>5 chair of what we called the Pharmacy Reimbursement</p> <p>6 Advisory Committee, or they call it PRAC -- P-R-A-C --</p> <p>7 for short.</p> <p>8 Q. Were pharmacists on PRAC?</p> <p>9 A. Yes. So I would have gotten that</p> <p>10 information from them --</p> <p>11 Q. Okay.</p> <p>12 A. -- is my best recollection of it.</p> <p>13 Q. And what was the source of information for</p> <p>14 your statement that AWPs are generally inflated</p> <p>15 significantly over pharmacy purchase costs?</p> <p>16 A. As I mentioned, setting the maximum</p> <p>17 allowable cost prices and comparing those to the AWP</p> <p>18 that was -- I guess we're using the term significant</p> <p>19 spread. And that's why I would have felt comfortable</p> <p>20 putting that statement.</p> <p>21 Q. Now, this Affidavit was dated sometime in</p> <p>22 2001. But am I right to say that you understood that</p>

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1 A. At the time that this was written who was 2 he?	1 A. Yes. 2 Q. Okay. How many -- how many times did you 3 have discussions with him about that topic?
3 Q. Yes.	4 A. I don't know how many times. 5 Q. Do you recall ever discussing with him what 6 AWPs were meant to represent?
4 A. I'm uncertain. He probably was a bureau 5 director at the time.	7 A. Not really. Not -- no. 8 Q. You state, and I'd like to focus here on the 9 second paragraph, the last sentence of that paragraph, 10 it states: "If such a proposal were adopted, there 11 could be tremendous cost implications for the program." 12 What did you mean by that?
6 Q. Was he -- 7 A. Management to me. 8 Q. So someone you reported to? 9 A. Probably not directly. 10 Q. But he was higher on the Michigan Medicaid 11 hierarchy?	13 A. I meant that AWP minus 10 percent is -- 14 would not have been what we were paying under AAC 15 reimbursement.
12 A. Yes. 13 Q. And in your memos to Mr. Smith or others 14 higher on the Michigan Medicaid hierarchy, did you 15 attempt to be as accurate as possible?	16 Q. So fair to say that you thought there would 17 have to be a steeper discount off of AWP if you were 18 going to approximate AAC?
16 A. I would try to. 17 Q. You see the subject of this is elimination 18 of actual acquisition costs reimbursement. 19 Do you see that?	19 A. Yes. 20 Q. And when you say tremendous cost 21 implications, what did you mean by that phrase?
20 A. Yes. 21 Q. What does that refer to? 22 A. I think it would refer to switching the	22 MR. HENDERSON: Objection.
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1 reimbursement technique from AAC to EAC. 2 Q. And that switch was actually made in 1995; 3 right? 4 A. Yes. 5 Q. So this is approximately three years before 6 the switch was made? 7 A. Yes. 8 Q. Do you know why this was being discussed in 9 1992? 10 A. It explains here that the pharmacy 11 association's newsletter published that there was going 12 to be a change from AAC reimbursement for Michigan 13 Medicaid. 14 Q. And it's dated -- it actually states that 15 Mr. Smith agreed to move away from actual acquisition 16 costs; is that right? 17 A. Yeah. 18 Q. Did you have a discussion with him regarding 19 whether he did, in fact, agree to move away from AAC? 20 A. I don't recall. 21 Q. Did you ever have any discussions with 22 Mr. Smith about moving away from AAC to EAC?	1 A. I guess I was trying to get his attention. 2 BY MR. GABEL: 3 Q. Did you get his attention? 4 A. I don't remember him responding. 5 Q. Okay. The next paragraph you say: "As an 6 example, I have attached the direct (or acquisition 7 cost) and AWP for several new products from a major 8 generic company. The price differentials are enormous 9 with AWP ranging from 13 percent to 500 percent above 10 acquisition cost!!!" 11 With the three exclamations, were 12 you also trying to get his attention? 13 MR. HENDERSON: Objection. 14 A. I think it speaks for itself. 15 BY MR. GABEL: 16 Q. Okay. Fair enough. 17 You state: "The price differentials 18 are enormous --" well, actually, strike that. 19 It's fair to say that as early as 20 1992 you realized that in some instances AWPs were 21 upwards of 500 percent above acquisition costs? 22 A. For the generic.

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<p style="text-align: right;">Page 94</p> <p>1 Q. For the generic specifically?    2 A. That's what I'm referring to here.    3 Q. Okay. And this is what you were conveying    4 to Mr. Smith in 1992?    5 A. Right. In looking at this documentation    6 when I pulled it together here, too, I noted that the    7 attachment just refers to the differential between AWP    8 and -- or the spread I guess is the term we're using,    9 direct price, and direct price is not necessarily what the    10 the pharmacist would have been paying.    11 Q. Did you understand that the pharmacist could    12 be paying even less than direct price?    13 A. At the time it may not have been my    14 understanding, but looking back at this documentation,    15 the direct price I know was not necessarily what the    16 pharmacist was paying.    17 Q. They could have been paying lower than    18 direct price?    19 A. Yes.    20 Q. Okay. And let's look at this document that    21 you attach.    22 Well, first, let me make sure. Is</p>	<p style="text-align: right;">Page 96</p> <p>1 you receive this from some other source?    2 A. I don't recall exactly. I assume if it was    3 in my possession, it came directly to me.    4 Q. Directly to you from Geneva?    5 A. Yeah. Dear sir or Madam.    6 Q. Okay. Did you ever have any discussions    7 with Mr. Ron Hartmann, the author of this?    8 A. I believe I have.    9 Q. Okay. Did you discuss in particular how AWP    10 compared to acquisition costs?    11 A. No.    12 Q. What were your discussions with Mr. Hartmann    13 about?    14 A. I don't recall exactly what form, but I    15 believe he attended meetings, public meetings that were    16 held by the MSA.    17 Q. And you see in this letter from    18 Mr. Hartmann, it lists AWP in one column and direct    19 prices in another column. And, in fact, there -- there    20 are spreads between those two prices; correct? And in    21 one instances -- in one instance you note that the    22 spread is approximately 500 percent; right?</p>
<p style="text-align: right;">Page 95</p> <p>1 this the document that you attached to the memo to    2 Mr. Smith?    3 A. I'm thinking it is. I'm uncertain --    4 Q. They were produced to us back to back, so    5 that's why I was putting them together.    6 A. Right. I notice a lot of my documents got    7 shuffled.    8 Q. Okay.    9 A. So ....    10 Q. Do you have any reason to believe that this    11 is not the document that you would have been forwarding    12 along to him?    13 A. I think it is. It's date stamped the 13th    14 and this was written November 30th.    15 Q. Okay. Thanks.    16 And you said it's date stamped    17 November 13th. That's 1992; right?    18 A. Correct.    19 Q. Okay. And this is from Geneva    20 Pharmaceuticals?    21 A. Yes.    22 Q. And did this come directly to you, or did</p>	<p style="text-align: right;">Page 97</p> <p>1 A. (Nods head.)    2 Q. Is that referring to the last drug on this    3 list?    4 A. I would have to do the math again.    5 Q. But overall, you see there --    6 A. It seems to be the biggest spread.    7 Q. Okay. Now, in your experience as a policy    8 analyst for Michigan Medicaid, would you, when looking    9 at spreads, be more concerned about the percentage    10 differential or the dollar differential? For instance,    11 there's a 500 percent spread on that final drug, but    12 it's less than a \$20 spread when it's expressed in    13 dollars.    14 For the top drug, we see that    15 there's about \$100 spread. Would you be more concerned    16 about the dollar issue or the percentage issue?    17 MR. HENDERSON: Objection to the    18 form.    19 A. I would be concerned about the percentage.    20 BY MR. GABEL:    21 Q. Percentage. Okay.    22 Although even with a lower</p>

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1 A. Yes.	1 Michigan used an EAC system?
2 Q. All right. And, so, in that case there	2 A. Yeah.
3 would be a different discount below AWP that the small	3 Q. Did you believe that the providers receiving
4 volume provider would have in comparison to the large	4 those payments that were greater than their acquisition
5 volume provider?	5 costs were submitting false claims to Michigan
6 A. Some of that, though, would be dependent on	6 Medicaid?
7 the actual purchase size that was associated with the	7 MR. HENDERSON: Objection.
8 NDC.	8 MR. MATUS: Objection. Calls for a
9 Q. Okay. But there could be a variety of	9 legal conclusion.
10 percentages depending on what type of discounts	10 A. I -- I didn't monitor those kinds of issues.
11 providers could take advantage of?	11 BY MR. GABEL:
12 A. I wasn't privy to how steep those discounts	12 Q. Did you believe they were committing fraud?
13 were or what the range --	13 MR. HENDERSON: Objection.
14 Q. You didn't believe that all providers got	14 MR. MATUS: Same objection; calls
15 the same exact discount when they purchased drugs?	15 for a legal conclusion.
16 Providers purchased drugs for a variety of different	16 A. That was outside of my responsibilities.
17 prices; right?	17 BY MR. GABEL:
18 MR. HENDERSON: Objection to the	18 Q. Did you personally believe, or considering
19 form.	19 it now, did you believe that that was wrong for the
20 A. I -- you know, no, I didn't believe that	20 providers?
21 they all purchased for the same price.	21 MR. MATUS: Objection; vague.
22 BY MR. GABEL:	22 A. That wasn't my responsibility.
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1 Q. So, when you're attempting to establish an	1 BY MR. GABEL:
2 estimated acquisition cost and you use a particular	2 Q. Did you ever have any discussions with
3 percentage, whether it's 13.5 for independent	3 anyone on whether that would be wrong for providers to
4 pharmacies or some other percentage for chain	4 receive payments above their actual acquisition costs?
5 pharmacies, you recognize that in certain instances	5 A. I don't recall that.
6 providers will receive drug payments that are higher	6 Q. You've already mentioned that you understood
7 than their actual acquisition cost; right?	7 that the spread for generics would generally be greater
8 MR. HENDERSON: Objection to the	8 than the spread for brands; correct?
9 form.	9 A. Yes.
10 A. It's difficult for me to respond to your	10 Q. Were there any other classes of drugs that
11 questions because the MSA set different price screens	11 you understood the spread would be greater than other
12 depending on which type of drug you were referring to.	12 classes of drugs for?
13 So, when you're --	13 MR. HENDERSON: Objection to the
14 BY MR. GABEL:	14 form.
15 Q. If the screen didn't come into play?	15 A. Not that I recall.
16 A. When you're referring to EAC and -- you	16 BY MR. GABEL:
17 know, so, it would be helpful if you could say for	17 Q. Have any drug manufacturers communicated to
18 brand name drugs and nonbrand drugs or generic drugs.	18 you that the AWPs published in the compendia reflected
19 Q. For generic drugs, assuming the screens did	19 actual acquisition costs to providers?
20 not come into play, assuming it wasn't going to reach	20 A. I don't recall that.
21 the MAC, did you understand that certain providers	21 Q. When drug manufacturers would communicate to
22 would be paid greater than their acquisition costs when	22 you and send you the AWPs, did they ever tell you that

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<p style="text-align: right;">Page 142</p> <p>1 BY MR. GABEL:</p> <p>2 Q. This AWP screen, whether it was AWP, AWP 3 minus 8 percent, AWP minus 10 percent, that would only 4 act as a cap if actual acquisition costs exceeded that 5 amount; right?</p> <p>6 A. Correct.</p> <p>7 Q. Okay. So, AWP would only come into play to 8 lower Michigan Medicaid's payments in the event actual 9 acquisition costs or usual and customary costs exceeded 10 that AWP screen?</p> <p>11 A. Where I'm having the problem is the actual 12 acquisition costs. It's really the provider's charge 13 representing the actual acquisition costs. If that 14 exceeded the AWP, then they would be cut back on the 15 brand name drugs and drugs that didn't have a MAC on 16 it.</p> <p>17 Q. Okay. For generic drugs that did have MACs, 18 AWP wouldn't come into play whatsoever with respect to 19 how the provider would be reimbursed for those drugs 20 prior to 1995?</p> <p>21 A. If the AWP discount was lower than the MAC, 22 it would come into play.</p>	<p style="text-align: right;">Page 144</p> <p>1 BY MR. GABEL:</p> <p>2 Q. Were you responsible -- let me ask a 3 different question.</p> <p>4 Were you responsible for setting 5 MACs?</p> <p>6 A. For a lot of the time that I was in the 7 policy area.</p> <p>8 Q. For what time period were you responsible?</p> <p>9 A. I don't remember the exact dates.</p> <p>10 Q. Were you responsible from 1990 through the 11 time you left for setting state MACs?</p> <p>12 A. Yes.</p> <p>13 Q. Okay. How were those set during that time 14 period?</p> <p>15 A. During that time period, the best that I can 16 recall is that we had a pharmacist consultant with the 17 department. I don't remember how frequently he came 18 in, but periodically he would come in and I would 19 provide him with utilization data on the generic drugs 20 and he would do research of maybe what other states or 21 another insurer would have priced MAC at, and then also 22 he would have availability of wholesaler information</p>
<p style="text-align: right;">Page 143</p> <p>1 Q. Okay. So the MAC wouldn't only act as a 2 screen, the AWP would be an additional screen 3 potentially?</p> <p>4 A. Yes.</p> <p>5 MR. GABEL: I think we're about to 6 run out of time on the tape. Why don't we just break 7 now, get a quick lunch. Can we do a quick lunch, is 8 that all right?</p> <p>9 MR. MATUS: Yeah, that's fine.</p> <p>10 MR. GABEL: Why don't we go off the 11 record and we'll discuss.</p> <p>12 THE VIDEOGRAPHER: Going off the 13 record at 11:51 and 51 seconds a.m.</p> <p>14 (Lunch recess was taken from 15 11:51 a.m. to 12:35 p.m.)</p> <p>16 THE VIDEOGRAPHER: We're back on the 17 record at 12:35 and 15 seconds p.m.</p> <p>18 BY MR. GABEL:</p> <p>19 Q. Ms. Kramer, how were MACs set when you 20 worked for Michigan Medicaid?</p> <p>21 MR. HENDERSON: Objection.</p> <p>22 A. Can you define a time period?</p>	<p style="text-align: right;">Page 145</p> <p>1 and would establish target MACs, and then I would take 2 those target MACs and publish them in drafts for 3 comment with the pharmacist and other people that were 4 interested in pharmacy issues.</p> <p>5 Q. And then after the comments came in?</p> <p>6 A. After the comments came in, those were 7 resolved and the prices were published with a 30-day 8 lead time.</p> <p>9 Q. When you published the target MACs for 10 comment, did you ever receive any comments from 11 manufacturers on the MACs?</p> <p>12 A. I don't recall whether there was or not.</p> <p>13 Q. Who was the pharmacist consultant that you 14 used to set MACs in the '90s?</p> <p>15 A. Robert Phetteplace, P-H-E-T-T-E-P-L-A-C-E.</p> <p>16 Q. And did this -- you stated this pharmacist 17 consultant had access to wholesale prices?</p> <p>18 A. He was a practicing pharmacist.</p> <p>19 Q. So he knew what his actual acquisition costs 20 would be for particular drugs?</p> <p>21 A. I assume so. He never showed me the, you 22 know, his invoices or anything, but ....</p>

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Kramer, Sandra

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<p style="text-align: right;">Page 174</p> <p>1 commercial carriers had this approach to implementing    2 EAC, so as we -- basically I was researching the data,    3 I was looking to them for their lead and what they had    4 done customarily and, you know, discuss this with the    5 Michigan Pharmacists Association, ran various    6 simulation studies, and eventually the option that was    7 approved is the one that you see on this page.</p> <p>8 Q. Did you believe that pharmacies with a    9 larger number of stores could obtain drugs at cheaper    10 prices than those with just a few stores?</p> <p>11 A. The data showed the differential here based    12 on our actual acquisition cost payments -- or I    13 shouldn't say that. Based on payments made during our    14 actual acquisition cost policy.</p> <p>15 Q. And those studies indicated that there would    16 be a difference on what providers --</p> <p>17 A. There was one.</p> <p>18 Q. There was one.</p> <p>19 A. Yeah.</p> <p>20 Q. Okay. Now, under the section that is    21 entitled MACs -- do you see that?</p> <p>22 A. Yes.</p>	<p style="text-align: right;">Page 176</p> <p>1 Q. Aside from --    2 A. This really isn't the policy nor is it the    3 logic in the computer, it's just a summary.    4 Q. Setting aside the logistics of how the    5 computer system would do it, did you understand that    6 with an EAC-based payment system -- or, I'm sorry, an    7 EAC system that used AWP minus some discount that if a    8 provider were able to acquire drugs for lower than that    9 AWP minus the discount amount and that drug didn't hit    10 the MAC level that the provider's payment would be    11 higher than it was under the actual acquisition cost    12 system? Am I saying that right?</p> <p>13 MR. HENDERSON: Objection to the    14 form.</p> <p>15 A. To look at the bulletin that's the actual    16 policy and what was published was that product costs    17 will be paid based on the lowest of, you know, and then    18 it lists, one, two, three. So, if the AWP discounted    19 was lower than the MAC, then the AWP discounted would    20 be paid.</p> <p>21 BY MR. GABEL:</p> <p>22 Q. Um-hmm. And if the actual acquisition</p>
<p style="text-align: right;">Page 175</p> <p>1 Q. It says: "When actual acquisition costs are    2 lower than the AWP minus discount and the MAC, payment    3 will increase with EAC."</p> <p>4 A. Um-hmm.</p> <p>5 Q. What did you understand that to mean?</p> <p>6 MR. HENDERSON: Sorry, what page are    7 you on?</p> <p>8 MR. GABEL: First page, there's a --    9 it's Cost Analysis For Budget Neutrality, MACs.</p> <p>10 BY MR. GABEL:</p> <p>11 Q. And -- let me restate the question. In that    12 sentence: "When actual acquisition costs are lower    13 than the AWP minus discount and the MAC, payment will    14 increase with EAC."</p> <p>15 Why did you understand that payments    16 would increase?</p> <p>17 A. This has been a really long time since 1995,    18 and I'm uncertain how the computer system was actually    19 set up in these kind of instances. Because here it    20 says regardless of what NDC and what the AWP was that    21 they would guarantee the MAC, and I'm uncertain how the    22 computer system was actually set up.</p>	<p style="text-align: right;">Page 177</p> <p>1 costs, in fact, were lower than the AWP minus discount,    2 then the provider would get some sort of margin on    3 their drug; is that right?</p> <p>4 A. Right.</p> <p>5 MR. HENDERSON: Objection.</p> <p>6 A. Right.</p> <p>7 BY MR. GABEL:</p> <p>8 Q. And that was inequitable if you're going to    9 use a standardized system?</p> <p>10 A. Right. But the problem is -- or the point    11 I'd like to make is that because we spent so much time    12 comparing the payment data under the old system to the,    13 you know, transitioning to EAC, there was that comfort    14 level that because we were using the 13.5 and the 15.1,    15 that those were representative of what those -- the    16 product costs would be.</p> <p>17 Q. Okay. But we've looked at other documents    18 where you saw that spreads varied from 13 percent to    19 500 percent, and that was for generics?</p> <p>20 A. That was for generics, not for brand drugs.</p> <p>21 Q. Did you understand that there was some    22 consistent percentage for brand drugs on what the</p>

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